

**Taaleem delivers solid 20.9% YoY operational revenue growth in Q1 2025/26, driven by a 12.8% YoY ramp-up in premium enrolments across new and recently expanded schools.**

**Dubai | 08 January 2026** | Taaleem Holdings PJSC (“**Taaleem**”, “**Taaleem Holdings**” or the “**Group**”, DFM Symbol: **TAALEEM**), a leading K-12 premium education provider in the UAE announced today its financial and operational results for the three-month period ended November 30, 2025, recording operating revenues of AED 369.9M. Net profit (after tax) declined 13.9% YoY to AED 71.3M, reflecting a substantial increase in finance costs associated with recent strategic growth initiatives, along with a one-off transaction reported in the previous period.

**Q1 2025/26 FINANCIAL & OPERATIONAL HIGHLIGHTS EXCLUDING KFG\***

<p><b>Revenue</b></p> <p>AED <b>369.9</b><sub>M</sub></p> <p><b>operating revenue**</b></p> <p>+20.9% YoY</p>	<p><b>EBITDA</b></p> <p>AED <b>123.9</b><sub>M</sub></p> <p><b>+4.8% YoY</b></p> <p>33.5% margin</p>	<p><b>Net Profit</b> (with KFG)</p> <p>AED <b>71.3</b><sub>M</sub></p> <p><b>-13.9% YoY</b></p> <p>19.3% margin</p>	<p><b>Total Utilisation</b></p> <p><b>77.7%</b></p> <p><b>blended utilisation</b></p> <p>+3.7% YoY</p>
<p><b>Premium Schools</b></p> <p><b>13</b></p> <p><b>schools</b></p> <p>Net YoY Change</p> <p>+1 school</p>	<p><b>Premium Schools Capacity</b></p> <p><b>23,848</b></p> <p><b>students</b></p> <p>+10.5% YoY</p>	<p><b>Premium Schools Enrolment</b></p> <p><b>18,683</b></p> <p><b>students</b></p> <p>+12.8% YoY</p>	<p><b>Capacity Added in Premium Schools</b></p> <p><b>+2,274</b></p> <p><b>Seats</b></p> <p>+10.5% YoY</p>
<p><b>PPP Schools</b></p> <p><b>23</b></p> <p><b>schools</b></p> <p>Net YoY Change</p> <p>+1 schools</p>	<p><b>PPP Schools Capacity</b></p> <p><b>30,373</b></p> <p><b>students</b></p> <p>-6.8% YoY</p>	<p><b>PPP Schools Enrolment</b></p> <p><b>23,460</b></p> <p><b>students</b></p> <p>-0.3% YoY</p>	<p><b>Capacity Reduced in PPP Schools</b></p> <p><b>-2,199</b></p> <p><b>Seats</b></p> <p>6.8%YoY</p>

\* All figures exclude Kids First Group (KFG) except Net Profit. Taaleem’s 95% share of KFG results (35 nurseries across UAE and Qatar) was consolidated in Q4 2024/25, and became earnings-accretive from Q1 2025/26, with a net positive impact of AED 2.4M to the Group’s bottom line.

\*\* Excludes non-operating revenues of AED 2.6M recorded in Q1 2025/26.

\*\*\* Four PPP schools were handed over at the end of AY2024/25, with the remaining portfolio expected to transition by end-AY2025/26. One school was temporarily assumed from another operator to ensure continuity. Chartered nurseries joined in Q2 2025.

Taaleem delivered robust operating revenue growth of 20.9% YoY in Q1 2025/26 to AED 369.9M, with premium utilisation rising to 78.3% despite a 10.5% YoY expansion in premium capacity, reflecting strong underlying demand within the segment.

In Q1 2025/26, Taaleem grew premium school capacity by 10.5% YoY primarily through the launch of DBS Mira and the expansion of DBS EH (DBS Islands), which supported a 12.8% YoY increase in overall premium enrolments.

EBITDA (ex-KFG) increased 4.8% YoY to AED 123.9M in Q1 2025/26, with a 33.5% margin. This performance reflects the planned absorption of start-up and ramp-up costs at newly opened and expanded premium schools, incurred ahead of full enrolment maturity. As utilisation scales, margins are expected to normalise over time.

Net profit (with KFG) after tax recorded AED 71.3M in Q1 2025/26, down 13.9% from AED 82.8M in Q1 2024/25. The decline reflects higher finance costs associated with the funding of recent growth and expansion initiatives, alongside the impact of a favourable one-off transaction reported in Q1 2024/25.

Taaleem’s stake in Kids First Group (KFG) is recognised as an equity-accounted investment under IAS 28 and delivered a positive contribution of AED 2.4M to the Group’s bottom-line in Q1 2025/26.

The construction of Harrow Dubai, situated on a prime location, is progressing in line with the planned opening schedule, September 2026.



**Khalid Al Tayer,**  
Chairman of Taaleem

## Chairman's Note

"The first quarter of FY 2025/26 represents a clear inflection point for Taaleem Holdings, as the Group transitions from a period of accelerated investment into a phase increasingly defined by execution, ramp-up, and value realisation. Over the past financial year, Taaleem undertook a series of strategic initiatives that materially expanded its scale, diversified its platform, and strengthened its long-term growth foundations. The performance delivered this quarter reflects the early outcomes of these deliberate investments.

Operating revenues grew by 20.9% year-on-year, underpinned by strong enrolment momentum across newly launched and expanded premium schools, most notably following the opening of Dubai British School Mira (DBS Mira). This performance reinforces the resilience of demand for high-quality education across the UAE. While net profit moderated year-on-year, this outcome was anticipated and reflects the near-term impact of higher finance costs and early-stage ramp-up expenses associated with the Group's recent expansion, rather than any weakening in underlying demand.

Capital discipline remains a core priority. With the completion of major acquisitions and expansions in FY 2024/25, capital expenditure has normalised, and the Group's balance sheet remains robust and well-capitalised. This positions Taaleem to continue investing selectively in high-quality opportunities while maintaining a prudent and flexible approach to leverage.

Looking ahead, the Group's growth trajectory is well defined. Prime sites have been secured for Harrow Dubai and Harrow Abu Dhabi, with construction under way, and plans continue to progress for a new premium school in Ghaf Woods. Together, these projects are expected to add over 5,000 premium and super-premium seats in the coming couple of years, providing clear visibility on future capacity growth. In parallel, we expect continued enrolment momentum as recently added capacity matures and utilisation across our existing schools continues to improve, and our Nursery segment begins to contribute more meaningfully following the successful acquisition of Kids First Group.

On behalf of the Board, I would like to thank our management team, educators, and staff for their continued commitment, as well as our shareholders and partners for their ongoing support. We remain confident in Taaleem's ability to deliver sustainable, long-term value while continuing to play a meaningful role in advancing the UAE's national education objectives.



**Alan Williamson,**  
Chief Executive Officer  
of Taaleem

## Chief Executive Officer's Note

"Taaleem Holdings delivered a strong operational performance in the first quarter of FY 2025/26, reflecting continued execution against our growth priorities and robust demand across the portfolio. Operating revenues increased by 20.9% YoY, while blended utilisation improved despite material capacity additions. This performance underscores the strength of underlying demand and the effective delivery of our expansion programme, including the successful launch of DBS Mira and the continued ramp-up of recently opened and expanded schools.

During the quarter, Kids First Group delivered a positive earnings contribution for the first time since acquisition, marking an important inflection point for the business. The asset-light nursery platform enhances our ecosystem by broadening demographic reach, establishing an early feeder pipeline into K-12, and supporting capital-efficient growth. We expect performance to continue strengthening as utilisation improves and scale benefits are progressively realised.

In parallel, we continued to actively manage our government partnerships portfolio, completing planned handovers while maintaining exposure to contracts aligned with our strategic priorities. The Dubai Schools-PPP campuses remain a key growth driver within the segment, delivering strong enrolment momentum following recent capacity additions.

While profitability in the quarter was impacted by higher finance costs and ramp-up expenses, these reflect deliberate investments made to secure long-term growth. With capital expenditure moderating following last year's expansionary phase, we are well positioned to focus on execution, cash generation, and disciplined capital management.

Looking ahead, our priorities are clear: driving enrolment growth across our expanded capacity, progressing our super-premium Harrow Schools, advancing on the development of a new premium school in Ghaf Woods, and continuing to build a diversified, high-quality education platform. I am confident that Taaleem's scale, strong brand portfolio, and experienced team position us well to deliver sustainable value for our stakeholders."

## Growth Strategy

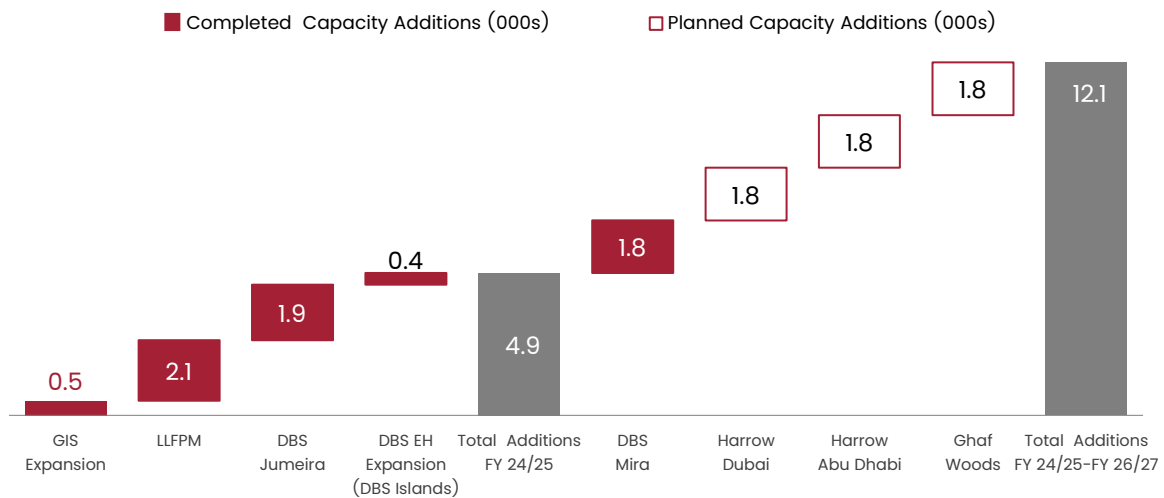
Taaleem's growth approach is focused on selective scale-building across complementary education segments, balancing near-term execution with long-term capacity creation. Following an accelerated investment phase in FY 2024/25—characterised by acquisitions, campus expansions, and new school developments—the Group has now transitioned into delivery and ramp-up phase. With the opening of Dubai British School Mira (DBS Mira) in Q1 2025/26, capital expenditure moderated, reflecting the completion of the Group's most significant recent investment cycle.

## Premium and Super Premium Schools

Growth within the premium segment has been driven by a series of clearly defined capacity additions across both new campuses and existing schools. These included the launch of Dubai British School Jumeira (DBS Jumeira), adding 1,852 seats, and the acquisition of Lycée Libanais Francophone Privé Meydan (LLFPM), contributing 2,070 seats and marking Taaleem’s entry into the French curriculum. Capacity has further expanded at Greenfield International School (GIS) with the addition of 500+ seats, while Dubai British School Emirates Hills (DBS EH) added 418 seats via its new campus at DBS Islands.

During Q1 2025/26, Taaleem further expanded its premium portfolio with the opening of Dubai British School Mira (DBS Mira), adding 1,856 seats and bringing the total number of premium schools to 13. Cumulatively, the Group has added approximately 6,700 premium seats to date, with committed pipeline developments expected to add a further c.5,400 seats by FY 2027/28. While the UAE remains the Group’s core growth market, selective opportunities across the wider GCC continue to be evaluated.

### Recent and Planned Capacity Additions | Premium Schools



Looking ahead, the recently acquired 23,000 sqm plot in Ghaf Woods from Majid Al Futtaim will be developed into a new premium campus with a planned capacity of 1,800 seats, providing clear forward visibility on growth. In parallel, progress continues on the Group’s super-premium Harrow Schools. Construction of Harrow Dubai is under way, with the school on track to open in September 2026, followed by Harrow Abu Dhabi in the subsequent academic year. These developments broaden Taaleem’s offering at the top end of the market and respond to growing demand for globally recognised education among high-net-worth families

## Early Childhood Education

Taaleem expanded its presence in early childhood education through the strategic acquisition of a 95% stake in Kids First Group (KFG), a leading nursery operator across the UAE and Qatar. Following the addition of one new nursery in Q1 2025/26, KFG operates a network of 35 nurseries under an asset-light, fully leased model, enabling scalable growth with limited capital intensity.

The acquisition enhances Taaleem’s end-to-end education offering by establishing an early feeder pipeline into its K-12 schools, while diversifying revenue streams and improving capital efficiency. KFG delivered a positive net profit contribution in Q1 2025/26, reflecting early operational momentum

post-acquisition, with further performance improvement expected as enrolments mature and scale efficiencies are realised.

## Government Schools

Within government partnerships, Taaleem continued to actively optimise its portfolio, completing the planned handover of four Ministry of Education (“Ajyal”) schools, while maintaining exposure to partnerships aligned with its long-term strategy. As a result, total enrolment across government partnership schools remained broadly stable at 23,460 students in Q1 2025/26 (-0.3% YoY) with movements driven primarily by portfolio transitions rather than underlying demand.

Performance within continuing contracts remained robust. Dubai Schools-PPP delivered strong enrolment growth of 35.4% YoY to 4,512 students, while Abu Dhabi Charter Schools grew enrolment by 4.3% YoY to 15,791 students. These gains were partially offset by a 37.6% YoY decline in ESE enrolments, reflecting the planned exit from schools handed back during the period.

Segment capacity declined 6.8% YoY to 30,373 seats, driven by the reduction in “Ajyal” schools’ capacity following handovers. Despite this contraction, utilisation improved materially across the portfolio, with blended utilisation increasing 5.0% YoY to 77.2%. This was underpinned by a 12.1% YoY improvement in Dubai Schools-PPP utilisation to 46.4%, alongside continued strength at Abu Dhabi Charter Schools, where utilisation increased to 94.2%.

Overall, the data reflects a structurally stronger and more efficient government partnerships portfolio, anchored by Dubai Schools-PPP and Abu Dhabi Charter Schools and aligned with Taaleem’s long-term strategic and financial priorities. These initiatives position Taaleem as a scalable, multi-segment education platform, combining visible capacity growth, diversified revenue streams, disciplined capital deployment and strong alignment with the UAE’s evolving education landscape.

## Operational Performance

### Premium Schools

Taaleem’s core revenue-generating segment, premium schools, delivered a strong start to the year, with premium capacity rising by 10.5% YoY to 23,848 seats in Q1 2025/26. Capacity growth was driven primarily by the Group’s British curriculum portfolio following the launch of DBS Mira for AY2025/26 and the recent DBS EH expansion (DBS Islands), adding 2,274 seats to overall capacity.

Premium enrolments increased 12.8% YoY to 18,683 students, driving a 1.6% YoY improvement in utilisation to 78.3%, reflecting continued ramp-up across newly launched and recently expanded schools, particularly at DBS Mira, DBS Jumeira, DBS Emirates Hills, Greenfield International School (GIS) and Raha International School-Khalifa City Campus. Looking ahead, the Group’s pipeline schools - Harrow School Dubai, Harrow School Abu Dhabi, and a planned premium school in Ghaf Woods - are expected to add 5,000+ seats to total premium capacity over the next two years.

Premium Schools	Q1 2024/25	Q1 2025/26	Difference	YoY ▲
Number of schools	12	13	1	8.3%
Student enrolment	16,557	18,683	2,126	12.8%
Student capacity	21,574	23,848	2,274	10.5%
Implied utilisation (%)	76.7%	78.3%	-	1.6%
Available seats	5,017	5,165	148	2.9%
Student-Teacher Ratio*	13.0	13.2	0.2	1.5%
Av. Gross Tuition Fees (AED)*	58,702	60,926	2,224	3.7%

\* Calculation excludes Dubai Schools-PPP

Average gross tuition fees within the premium segment increased 3.7% YoY to AED 60,926 in Q1 2025/26. The uplift was primarily driven by approved KHDA- and ADEK-mandated fee increases

across the mature premium portfolio, alongside continued progression of established schools into higher-grade fee bands.

This was partially moderated by enrolment mix effects following the launch of DBS Mira and the ramp-up of recently added capacity, where lower-grade cohorts are phased in at entry-level fee points.

The student-to-teacher ratio remained broadly stable at 13.2x, compared to 13.0x, in Q1 2024/25, reflecting disciplined capacity management amid enrolment growth.

With enrolment rising 24.1% YoY to 7,348 students in Q1 2025/26, the British cluster accounted for the largest share of total enrolments and YoY growth, at 39.3% and 67.1%, respectively. Growth was driven by capacity additions from DBS Mira and the DBS Emirates Hills expansion (DBS Islands), alongside continued ramp-up at DBS Jumeira, which launched in AY2024/25. Overall utilisation across the British portfolio stood at 77.1% in Q1 2025/26, reflecting the impact of new capacity additions, as strong utilisation gains at DBS Jumeira (+16.1% YoY) were offset by lower utilisation levels at recently launched schools.

IB curriculum schools in Dubai and Abu Dhabi recorded a combined 7.9% YoY increase in enrolment to 9,427 students, with growth led by Raha International School (RIS) – Khalifa City Campus, which recorded 18.9% YoY enrolment growth following its launch in 2020 as an extension to the fully utilised Garden City Campus. Additional upside was generated at Greenfield International School (GIS) following the completion of its 500+ seat expansion in Q1 2024/25. As a result, overall utilisation across Dubai and Abu Dhabi IB schools increased 6.1% YoY to 83.4% in Q1 2025/26.

Taaleem entered the French curriculum segment through the acquisition of Lycée Libanais Francophone Privé Meydan (LLFPM) in H1 2024/25. The school achieved a 65.4% utilisation rate, up 1.1% YoY, with enrolment increasing 1.7% YoY to 1,354 students across its 2,070-seat campus.

## Government Partnerships

Taaleem's government partnerships portfolio comprises 23 schools operated under long-term agreements with key public sector entities: the Department of Education and Knowledge (Abu Dhabi Charter Schools), the Knowledge Fund Establishment (Dubai Schools-PPP), and the Ministry of Education ("Ajyal" Schools). These schools are primarily managed on a fee-based model, with all operating costs covered by the relevant authorities, except for Dubai Schools-PPP, which follows a tuition-based structure. The segment continues to reflect Taaleem's role as a trusted delivery partner, supporting national education priorities.

Government Partnerships	Q1 2024/25	Q1 2025/26	Difference	YoY ▲
Number of schools	22	23	+1	4.5%
Student enrolment	23,535	23,460	-75	-0.3%
Student capacity	32,572	30,373	-2,199	-6.8%
Implied utilisation (%)	72.3%	77.2%	-	5.0%
Available seats	9,037	6,913	-2,124	-23.5%

Taaleem continues to rationalise its "Ajyal" Schools portfolio as part of an agreed transition framework with the Ministry of Education. At the end of AY2024/25, four schools were handed over, with the remaining portfolio expected to transition by the end of AY2025/26. To ensure programme continuity, the Group temporarily assumed management of one school from another operator, which is expected to exit in line with the agreed transition timeline. These developments reflect the planned evolution of the portfolio while reaffirming Taaleem's role as a long-standing and reliable partner to UAE education authorities.

Total enrolment across government partnership schools reached 23,460 students in Q1 2025/26, broadly stable year-on-year (-0.3%), with movements primarily reflecting the transfer of “Ajyal” schools, rather than underlying demand. Within the segment, Dubai Schools-PPP delivered strong enrolment growth of 35.4% YoY to 4,512 students, while enrolment at Abu Dhabi Charter Schools grew by 4.3% YoY to 15,791 students. The gains were partially offset reduction in “Ajyal” enrolments.

Segment Capacity declined 6.8% YoY to 30,373 seats, driving a 5.0% YoY improvement in blended utilisation to 77.2%, supported by strong seat absorption across Dubai Schools-PPP and sustained high utilisation within Abu Dhabi Charter Schools.

## Early Childhood Education

Taaleem’s entry into early childhood education (ECE) represents a strategic diversification into a high-growth sector, broadening the Group’s platform beyond K-12 and establishing an incremental, scalable revenue stream. The entry was executed in June 2025 through the acquisition of a 95% interest in Kids First Group (KFG), a leading regional early-learning operator. As of Q1 2025/26, KFG operates 35 nurseries across Dubai, Abu Dhabi, and Doha under six distinct brands following the addition of one new nursery during the quarter.

Collectively, the nursery portfolio offers four internationally recognised curricula and catered to 4,562 children in Q1 2025/26. Utilisation stood at a healthy 72.9%, reflecting the impact of recent capacity additions, with total capacity reaching 6,262 seats, following the launch of one new Redwood nursery in Abu Dhabi. As with new opening, enrolments are expected to build gradually as the nurseries mature.

Strong enrolment growth was recorded across new Redwood nurseries in Abu Dhabi and Doha. Overall enrolment dynamics remain consistent with the planned expansion of capacity and the normalisation of utilisation levels following the launch of new nurseries.

KFG operates as a standalone vertical within Taaleem, with founder Kamil Najjar retaining a 5% equity stake and continuing to lead day-to-day operations. KFG follows an asset-light model, with all nurseries operating under fully leased arrangements, supporting immediate cash generation and scalability.

Strategically, the acquisition enhances Taaleem’s platform by broadening its demographic exposure, diversifying revenue streams, and securing scalable participation in early education. Over time, KFG is expected to support sustainable growth and margin progression, further strengthening Taaleem’s position as a diversified education provider.

Kids First Group (KFG)	Q1 2024/25 pre-acquisition	Q1 2025/26 post-acquisition	Difference	YoY ▲
Number of nurseries	-	35	-	n/a
Student enrolment	-	4,562	-	n/a
Student capacity	-	6,262	-	n/a
<i>Implied utilisation (%)</i>	-	72.9%	-	n/a
Available seats	-	1,700	-	n/a

## Consolidated Performance (Excluding KFG)

Consolidated Performance	Q1 2024/25	Q1 2025/26	Difference	YoY ▲
Number of schools	34	36	2	5.9%
Student enrolment	40,092	42,143	2,051	5.1%
Student capacity	54,146	54,221	75	0.1%
Implied utilisation (%)	74.0%	77.7%	-	3.7%
Available seats	14,054	12,078	(1,976)	-14.1%

As of Q1 2025/26, Taaleem Holdings operated a total of 36 schools and chartered nurseries (operated) up from 34 in the prior-year period. The net increase reflects the launch of DBS Mira and the expansion of DBS EH (DBS Islands) for AY2025/26 in the premium vertical. The addition of four chartered nurseries in January 2025 in the government partnership vertical was partially offset by the planned handover of four "Ajyal" schools during the period. In addition, the Group temporarily assumed the management of one "Ajyal" school from another operator for a one-year period in line with the agreed transition framework.

Total enrolment across premium schools and government partnership portfolios reached 42,143 students, up 5.1% YoY, while overall capacity remained broadly stable (+0.1% YoY) following the Group's exit from four "Ajyal" schools. Strong demand across both portfolios supported a 3.7% YoY improvement in blended utilisation to 77.7%, driven by improved seat absorption across both segments.

The improvement in utilisation reflects the early ramp-up of newly added capacity, alongside disciplined portfolio optimisation, providing a solid foundation for sustained enrolment growth across Taaleem's premium and government partnership platforms.

## Financial Performance

### Revenues (Excluding KFG)

Operating Revenues (AED M)	Q1 2024/25	Q1 2025/26	Difference	YoY ▲
Student enrolment	40,092	42,143	2,051	5.1%
Operating revenue	306.1	369.9	63.9	20.9%
Premium schools	266.9	318.7	51.8	19.4%
<i>% of Operating Revenues</i>	<i>87.2%</i>	<i>86.2%</i>	<i>n/a</i>	<i>-1.1%</i>
Government partnerships	39.1	51.2	12.1	30.8%
<i>% of Operating Revenues</i>	<i>12.8%</i>	<i>13.8%</i>	<i>n/a</i>	<i>1.1%</i>
Non-operating revenue	17.2	2.6	-14.6	-85.1%
Total revenues	323.2	372.5	49.3	15.2%

Premium schools remained the Group's primary revenue engine, accounting for 86.2% of operating revenues and delivering AED 318.7M in Q1 2025/26, up 19.4% YoY. Growth was driven by a strong enrolment momentum across the existing portfolio, most notably at DBS Jumeira and Raha International School – Khalifa City Campus, together with incremental capacity brought online through the expansion of DBS Emirates Hills (Dubai Islands), and the opening of DBS Mira for AY2025/26.

Revenue growth was further supported by KHDA –and ADEK –approved tuition fee uplifts of 2.35% and 2.1%, respectively, complemented by favourable grade-mix progression at selected schools as cohorts advanced into higher fee bands.

Revenues from government partnerships reached AED 51.2M in Q1 2025/26, marking a 30.8% YoY increase, despite a modest 0.3% YoY decline in enrolment. This divergence reflects the segment's fee-

based and commission-driven model, alongside a 35.4% YoY increase in enrolment at Dubai Schools-PPP, which operates under a tuition-based structure with comparatively higher revenue yield per student.

By contrast, non-operating income declined to AED 2.6M, down 85.1% YoY, reflecting the absence of the AED 10.3M one-off bargain purchase gain recognised in the prior-year period from the LLFPM acquisition. As a result, total revenues reached AED 372.5M in Q1 2025/26, representing 15.2% YoY growth, compared with AED 323.2M in the same period last year.

All figures exclude Kids First Group (KFG), which is recognised as an equity-accounted joint venture from the acquisition date and is therefore not consolidated within the Group operating revenues. Separately, KFG generated AED 64.8M in revenues during Q1 2025/26.

## Operating and G&A Expenses (Excluding KFG)

Operating Expenses (AED M)	Q1 2024/25	Q1 2025/26	Difference	YoY ▲
Operating costs	165.0	200.3	35.2	21.3%
<i>% of operating revenues</i>	<i>53.9%</i>	<i>54.1%</i>	-	<i>0.2%</i>
General & admin expenses	39.9	48.3	8.4	21.0%
<i>% of operating revenues</i>	<i>13.0%</i>	<i>13.1%</i>	-	<i>0.0%</i>
<b>Total expenses</b>	<b>204.9</b>	<b>248.6</b>	<b>43.6</b>	<b>21.3%</b>
<i>% of operating revenues</i>	<i>67.0%</i>	<i>67.2%</i>	-	<i>0.2%</i>

Operating expenses for Q1 2025/26 totalled AED 200.3M, representing a 21.3% YoY increase, broadly in line with the growth in operating revenues. Staff costs increased largely in step with revenue, reflecting the recruitment of additional teaching staff to support capacity expansions across the premium school's portfolio. In parallel, school supplies and lease rent and service charges rose 33.1% YoY and 45.3% YoY, respectively, primarily driven by new school openings and the expansion of existing campuses.

General and administrative (G&A) expenses increased 21.0% YoY to AED 48.3M in Q1 2025/26, driven primarily by higher staff costs and benefits (+21.8% YoY), increased utilities (+22.2% YoY), and elevated repairs and maintenance expenses (+41.3% YoY), alongside higher janitorial and security costs (+24.3% YoY). These increases reflect the expanded operating footprint following recent school launches and capacity additions, including DBS Mira, the DBS Emirates Hills expansion (DBS Islands), and the continued scaling of Dubai Schools-PPP. Other cost lines remained broadly stable, with disciplined control over legal, marketing, and governance-related expenses.

Total operating and G&A expenses reached AED 248.6M, compared with AED 204.9M in the prior-year period, representing 67.2% of operating revenues, a marginal increase of 0.2%YoY. This reflects disciplined cost management, closely aligned to revenue-generating capacity added during the period.

All figures exclude Kids First Group (KFG), which is an equity-accounted joint venture and is therefore not consolidated within the Group's operating cost base.

## EBITDA (Excluding KFG)

EBITDA (AED M)	Q1 2024/25	Q1 2025/26	Difference	YoY ▲
EBITDA	118.3	123.9	5.6	4.8%
<i>EBITDA margin</i>	<i>38.6%</i>	<i>33.5%</i>	<i>n/a</i>	<i>-5.1%</i>
EBITDA per student (AED)	2,949.9	2,939.9	(10.0)	-0.3%
Premium schools	115.5	120.9	5.4	4.7%
<i>EBITDA margin</i>	<i>43.3%</i>	<i>37.9%</i>	<i>n/a</i>	<i>-5.3%</i>
EBITDA per student (AED)	6,977.2	6,473.3	(503.9)	-7.2%
Government partnerships	2.7	3.0	0.2	7.6%

<i>EBITDA margin</i>	7.0%	5.8%	n/a	-1.2%
EBITDA per student (AED)	116.7	125.9	9.2	7.9%

Taaleem Holdings reported EBITDA of AED 123.9M in Q1 2025/26, representing a 4.8% YoY increase from AED 118.3M in Q1 2024/25, supported by a 20.9% YoY growth in operating revenues. The increase was driven by higher enrolments and capacity expansion across the premium schools portfolio, including the DBS Emirates Hills expansion (Dubai Islands) and the launch of DBS Mira for AY2025/26.

Within the premium schools segment, EBITDA increased 4.7% YoY to AED 120.9M, while the EBITDA margin moderated 5.3% YoY to 37.9%, reflecting the planned absorption of start-up and ramp-up costs associated with newly opened and recently expanded schools.

EBITDA per student in premium schools declined 7.2% YoY, primarily reflecting the absence of the AED 10.3M one-off bargain purchase gain recognised in the prior-year period from the LLFPM acquisition, alongside pre-operating costs (including staffing) associated with new schools currently under construction.

Government partnership schools contributed AED 3.0M to total EBITDA in Q1 2025/26, up 7.6% YoY, despite a 0.3% YoY decline in enrolments primarily reflecting portfolio transitions. Performance was supported by strong growth at Dubai Schools-PPP, which operates under a tuition-based model, in contrast to the commission-based structure of the Group's other government partnerships. Segment EBITDA margins moderated slightly to 5.8%, while EBITDA per student increased 7.9% YoY to AED 125.9, reflecting improved operating efficiency.

At the Group level, blended EBITDA per student remained broadly stable at AED 2,939.9 (-0.3% YoY) while the blended EBITDA margin declined to 33.5%, reflecting the combined impact of premium school expansions, capacity ramp-up dynamics, and portfolio mix effects. Importantly, this margin movement reflects investment timing, while the group continues to maintain disciplined cost control in support of long-term earnings growth.

These figures exclude Kids First Group (KFG), which is accounted for as an equity-accounted joint venture and is therefore not consolidated within Group EBITDA. On a standalone basis, KFG delivered AED 17.2M in EBITDA for Q1 2025/26, achieving a 26.6% margin highlighting its potential as a scalable contributor to earnings over time.

### Net Profit (Including KFG)

Net profit (AED M)	Q1 2024/25	Q1 2025/26	Difference	YoY ▲
Net profit (before tax)	89.9	78.1	(11.8)	-13.1%
<i>NPM (Before tax) %</i>	<i>29.4%</i>	<i>21.1%</i>	<i>n/a</i>	<i>-8.3%</i>
Current Tax	7.3	7.0	(0.3)	n/a
Deferred Tax	(0.2)	(0.2)	(0.1)	n/a
Net profit (after tax)	82.8	71.3	(11.5)	-13.9%
<i>NPM (after tax) %</i>	<i>27.1%</i>	<i>19.3%</i>	<i>n/a</i>	<i>-7.8%</i>

Taaleem Holdings reported net profit (after tax, including KFG) of AED 71.3M in Q1 2025/26, representing 13.9% YoY decline, while profit before tax decreased by 13.1% YoY to AED 78.1M. The decline primarily reflects margin compression during a period of accelerated capacity expansion, as incremental operating costs associated with newly opened and recently expanded schools were incurred ahead of full enrolment maturity.

As a result, the after-tax net profit margin moderated to 19.3%, compared with 27.1% in Q1 2024/25. Tax expenses remained broadly stable year-on-year, with current tax at AED 7.0M and deferred tax unchanged at AED (0.2)M, indicating no material tax-driven volatility in the period.

Overall, the softer net profitability profile primarily reflects temporary operating gearing inherent in the Group's growth and capacity build-out phase, rather than any deterioration in underlying demand, pricing, or revenue generation dynamics.

Following Taaleem's acquisition, Kids First Group (KFG) is accounted for as an equity-accounted joint venture, with Taaleem recognising its proportionate share of earnings after purchase-price-allocation adjustments. The return to a positive contribution in Q1 2025/26 represents a clear inflection point, positioning the nursery platform to deliver progressively higher earnings as utilisation improves and the portfolio continues to scale.

KFG Standalone P&L (AED M) – Q1 2025/26	KFG 100%	KFG 95%
Enrolment #	4,562	4,562
Operating Revenue	64.8	61.6
Total Revenue	64.8	61.6
Staff Costs	(33.9)	(32.2)
Other Expenses	(13.7)	(13.0)
EBITDA	17.2	16.4
Finance Cost	(0.02)	(0.02)
Depreciation & Amortisation	(4.0)	(3.8)
IFRS-16	(8.4)	(8.0)
Net Profit before Tax	4.8	4.6
Current Tax*	(0.3)	(0.3)
Net Profit (after Tax)	4.5	4.3

On a standalone basis, Kids First Group (KFG) generated AED 64.8M in operating revenue in Q1 2025/26, delivering EBITDA of AED 17.2M and net profit after tax of AED 4.5M at the 100% level. After reflecting Taaleem's 95% ownership, EBITDA amounted to AED 16.4M, with net profit after tax of AED 4.3M.

After adjusting for post-acquisition purchase price allocation (PPA) accounting items, KFG contributed AED 2.4M to the Group's net profit in Q1 2025/26, compared with a net loss contribution of AED 9.3M in the initial post-acquisition consolidation period. This shift marks a clear inflection point, reflecting stabilising operations and improving underlying profitability as utilisation continues to normalise.

KFG is accounted for as an equity-accounted joint venture, with Taaleem recognising its proportionate share of earnings, and remains well positioned to deliver progressively higher earnings contributions as the nursery portfolio scales and recently added capacity matures.

Separately, Taaleem Holdings implemented a revision to the depreciation policy for owned school buildings, extending asset lives from 30 to 50 years, in line with market practice and supported by independent technical assessments. The change is non-cash in nature, enhances retained earnings, improves dividend capacity, and is expected to have an increasing earnings impact over time as additional owned assets are added to the Group's portfolio.

## Balance Sheet Highlights

Summary Balance Sheet (AED M)	FY 2024/25	Q1 2025/26	Difference	YTD ▲
Total assets	4,213.9	4,185.4	(28.4)	-0.7%
Property, equipment, and investment assets	2,040.2	2,096.0	55.7	2.7%
Investment in a Joint Ventures	914.3	916.8	2.5	0.3%
Goodwill & other intangible assets	314.5	312.7	(1.8)	-0.6%
Right of use assets on lease (IFRS 16)	252.7	248.1	(4.6)	-1.8%
Cash, cash equivalents & Wakala Deposits	531.4	458.4	(73.0)	-13.7%
Fees, capital advances & other receivables	160.6	153.4	(7.3)	-4.5%
Total liabilities	2,435.3	2,486.4	51.1	2.1%
Lease liabilities	299.5	299.2	(0.3)	-0.1%
Provisions and other payables	808.7	791.9	(16.8)	-2.1%
Bank borrowings	1,327.2	1,395.3	68.1	5.1%
Shareholders' equity	1,778.5	1,699.1	(79.5)	-4.5%
Total liabilities & shareholders' equity	4,213.9	4,185.4	(28.4)	-0.7%

Total assets remained broadly stable at AED 4,185.4M as of 30 November, 2025, declining 0.7% YTD, reflecting a period of normalisation following the step-change expansion recorded in FY 2024/25 resulting from the consolidation of LLFPM and other investments across new and existing premium campuses.

Its largest component, property, equipment, and investment assets, increased by AED 55.7M (+2.7% YTD) to AED 2,096.0M as of 30 November, 2025, driven by ongoing capital deployment across new schools opening and campus expansions, partially offset by routine depreciation across the operating portfolio.

Investment in joint ventures rose modestly to AED 916.8M, reflecting the Group's equity-accounted stake in Kids First Group (KFG). As KFG operates under an asset-light, fully leased model, its expansion does not add materially to consolidated property and equipment.

Goodwill and other intangible assets declined slightly by AED 1.8M YTD to AED 312.7M, consistent with scheduled amortisation of acquisition-related intangibles recognised in FY 2024/25, including student relationships and contracted tuition flows amortised over a 10-year period. Right-of-use assets decreased by 1.8% YTD to AED 248.1M, in line with expected depreciation on leased campuses under IFRS 16.

Cash, cash equivalents, and Wakala deposits declined by 13.7% YTD to AED 458.4M, reflecting capital expenditure and scheduled debt servicing during the period, while fees, capital advances, and other receivables eased to AED 153.4M following seasonal collections.

Total liabilities increased by 2.1% YTD to AED 2,486.4M, primarily driven by a AED 68.1M rise in bank borrowings, reflecting funding drawdowns aligned with the Group's investment programme. Lease liabilities remained broadly stable, while provisions and other payables declined, supporting disciplined working-capital management.

Shareholders' equity stood at AED 1,699.1M, down 4.5% YTD, reflecting the combined impact of net financing activity and performance timing during the first three months of the year. Overall, the Group's balance sheet remains robust, with capital deployed into long-term growth assets and a funding structure that continues to support Taaleem's expansion while preserving financial flexibility.

## Debt & Net Debt

Debt & Net Debt (AED M)	FY 2024/25	Q1 2025/26	Difference	YTD ▲
Total debt	1,327.2	1,395.3	68.1	5.1%
Deposits (Wakala)	134.8	116.0	(18.8)	-13.9%
Cash & cash equivalents	396.7	342.5	(54.2)	-13.7%
Total deposits, cash & cash equivalents	531.4	458.4	(73.0)	-13.7%
Restricted cash	66.2	60.7	(5.4)	-8.2%
Net debt	861.9	997.6	135.7	15.7%

Total debt increased modestly by 5.1% YTD to AED 1,395.3M as of Q1 2025/26, reflecting phased debt drawdowns aligned with the Group's investment programme. This follows the acquisition-led step-up in scale recorded in FY 2024/25, during which funding was deployed to support the acquisitions of Kids First Group (KFG) and LLFPM, the construction of DBS Mira, the acquisition of the Amity building and land to operate as DBS Islands, and the development of the Group's Harrow schools pipeline. The more modest increase during Q1 2025/26 reflects routine funding activity to support ongoing, disciplined expansion rather than transformational acquisitions.

Cash and cash equivalents declined by 13.7% YTD to AED 342.5M, while Wakala deposits decreased by AED 18.8M to AED 116.0M, as liquidity was actively redeployed toward capital expenditure and funding requirements during the period. Restricted cash stood at AED 60.7M, remaining broadly stable and reflective of project-linked escrow and regulatory requirements. As a result, total liquidity (cash, deposits, and restricted cash) declined by AED 78.4M to AED 519.1M, remaining adequate to meet near-term obligations and supported by strong recurring operating cash flows.

Consequently, net debt increased by AED 135.7M to AED 997.6M, representing a 15.7% YTD increase. This movement reflects planned capital deployment and timing effects, rather than a material shift in leverage. The Group continues to maintain a disciplined capital structure, balancing investment-led growth with financial flexibility and prudent liquidity management.

## CAPEX

CAPEX (AED M)	Q1 2024/25	Q1 2025/26	Difference	YoY ▲
Additions during the Period	477.6	79.5	(398.0)	-83.3%
<i>% of operating revenues</i>	<i>156.0%</i>	<i>21.5%</i>	<i>n/a</i>	<i>-134.5%</i>
Expansionary CAPEX	35.5	77.0	41.6	117.3%
Acquisition CAPEX	437.5	-	-437.5	-100.0%
Maintenance CAPEX	4.6	2.5	-2.12	-45.7%

Capital expenditure (CAPEX) for Q1 2025/26 totalled AED 79.5M, representing an 83.3% YoY decline from AED 477.6M in Q1 2024/25. As a percentage of operating revenues, CAPEX declined to 21.5%, down from 156.0% in the prior period, reflecting the completion of the acquisitions and expansion-led investments cycle that drove elevated CAPEX in FY 2024/25 to AED 763.5M.

Expansionary CAPEX amounted to AED 77.0M in Q1 2025/26, compared to AED 35.5M in Q1 2024/25, primarily reflecting ongoing, routine investment associated with the Group's development pipeline, including continued works related to the Harrow Schools in Dubai and Abu Dhabi. This compares with the prior-year period, which included large scale investments for the launch of DBS Jumeira, the

development of DBS Mira, and the expansion of Greenfield International School (GIS) and DBS Emirates Hills (DBS Islands).

Acquisition CAPEX was nil in Q1 2025/26, compared with AED 437.5M in Q1 2024/25 related to the acquisitions of LLFPM and Amity buildings and land for the DBS Islands (DBS Emirates Hills Expansion). No new properties were acquired during the current period. Maintenance CAPEX stood at AED 2.5M, representing an 45.7% YoY decrease, consistent with the lower level of asset additions and the timing of maintenance cycles.

Overall, CAPEX in Q1 2025/26 reflects a return to steady-state investment levels, following the step-change in capital deployment during FY 2024/25. The current profile supports disciplined growth execution, while preserving balance-sheet flexibility as Taaleem Holdings progresses its medium-term expansion strategy.

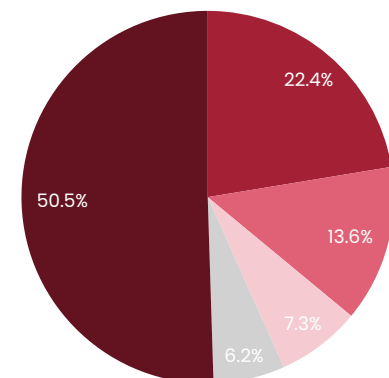
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### About Taaleem Holdings

Taaleem (**DFM: TAALEEM**) is one of the largest K-12 premium education providers in the UAE with a portfolio consisting of 36 schools, comprising 13 owned and operated premium schools, and 23 government partnership schools and chartered nurseries, operated under government contracts. The Group boasts a student body of 42,143 students and world-class faculty from diverse backgrounds. In addition, Taaleem has expanded into early childhood education through a strategic 95% interest in Kids First Group (KFG), a leading regional nursery operator with 35 nurseries across the UAE and Qatar, further diversifying its education platform beyond K-12.

### Shareholders Structure (>5% ownership)

SHAREHOLDERS	STAKE%
National Bonds Corporation	<b>22.4%</b>
Knowledge Fund Establishment	<b>13.6%</b>
Investment Trading Group LLC	<b>7.3%</b>
Ahmed Saad Al Khayyat	<b>6.2%</b>
Others	<b>50.5%</b>



- National Bonds Corporation
- Knowledge Fund Establishment
- Investment Trading Group LLC
- Ahmed Saad Al Khayyat
- Others

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