

Taaleem Reports Robust HI 2025/26 Results, Underpinned by Strong Enrolment Growth and Operational Resilience

Dubai | 26 March 2026 | Taaleem Holdings PJSC (“**Taaleem**”, “**Taaleem Holdings**” or the “**Group**”, DFM Symbol: **TAALEEM**), a leading K-12 premium education provider in the UAE has announced today its financial and operational results for the six-month period ended 28 February 2026, recording operating revenues of AED 766.3M. Net profit (after tax) climbed 2.9% YoY to AED 177.6M, despite increasing financial costs associated with recent strategic growth initiatives. The reported performance predates the recent escalation in regional developments. Since then, the Group has remained fully operational across its portfolio, with no disruption to academic outcomes and no observed impact on enrolment trends or fee collection to date.

HI 2025/26 FINANCIAL & OPERATIONAL HIGHLIGHTS EXCLUDING KFG*

<p>Revenue</p> <p>AED 766.3_M</p> <p>operating revenue**</p> <p>+18.1% YoY</p>	<p>EBITDA</p> <p>AED 280.0_M</p> <p>+11.5% YoY</p> <p>36.5% margin</p>	<p>Net Profit (with KFG)</p> <p>AED 177.6_M</p> <p>+2.9% YoY</p> <p>23.2% margin</p>	<p>Total Utilisation</p> <p>77.3%</p> <p>blended utilisation</p> <p>+2.9% YoY</p>
<p>Premium Schools</p> <p>13</p> <p>schools</p> <p>Net YoY Change</p> <p>+1 school</p>	<p>Premium Schools Capacity</p> <p>23,848</p> <p>students</p> <p>+10.5% YoY</p>	<p>Premium Schools Enrolment</p> <p>18,690</p> <p>students</p> <p>+12.5% YoY</p>	<p>Capacity Added in Premium Schools</p> <p>+2,274</p> <p>Seats</p> <p>+10.5% YoY</p>
<p>PPP Schools</p> <p>23</p> <p>schools</p> <p>Net YoY Change</p> <p>-3 schools</p>	<p>PPP Schools Capacity</p> <p>30,869</p> <p>students</p> <p>-8.4% YoY</p>	<p>PPP Schools Enrolment</p> <p>23,581</p> <p>students</p> <p>-3.8% YoY</p>	<p>Capacity Reduced in PPP Schools</p> <p>-2,849</p> <p>Seats</p> <p>-8.4% YoY</p>

* All figures exclude Kids First Group (KFG) except Net Profit.

** Excludes non-operating revenues of AED 4.9M recorded in HI 2025/26.

Total operating revenue for Taaleem grew by a solid 18.1% YoY to AED 766.3M in HI 2025/26, driven primarily by a 12.5% YoY increase in premium enrolment over the same period, supported by recent launches, coupled with a 2.7% YoY increase in average tuition fees within the same segment, with continued stability in enrolment trends despite the evolving regional environment.

Premium school capacity expanded by 10.5% YoY (+2,274 seats) in HI 2025/26, driven by the launch of DBS Mira and the expansion of DBS Emirates Hills (DBS Islands), supporting a 12.5% YoY increase in premium enrolments, reflecting sustained demand visibility and resilience in the premium segment.

EBITDA (ex-KFG) recorded AED 280.0M in HI 2025/26, up 11.5% YoY, and representing a 36.5% margin, reflecting solid underlying performance despite the planned absorption of start-up and ramp-up costs at newly opened and expanded premium schools. Margins are expected to normalise as utilisation increases.

Net profit (with KFG) after tax climbed by 2.9% YoY to AED 177.6M in HI 2025/26, representing a 23.2% net profit margin vs. 26.6% in HI 2024/25. The decline in bottom-line margins reflects higher finance costs associated with the funding of recent growth and expansion initiatives, while maintaining stable operating performance and cash flow visibility.

Taaleem's stake in Kids First Group (KFG) is recognised as an equity-accounted investment under IAS 28 and delivered a positive contribution of AED 9.5M to the Group's bottom-line in HI 2025/26.

Taaleem maintained full operational continuity across its portfolio, with seamless transition capabilities between physical and digital learning environments, ensuring uninterrupted delivery, stable enrolment, and revenue pressure visibility despite recent regional developments.



Khalid Al Tayer,
Chairman of Taaleem

Chairman's Note

"Taaleem delivered a strong performance in the first half of the academic year, underscoring the robustness of our strategy, the resilience of our operating model, and the sustained demand for high-quality education in the UAE. This positive momentum has extended into the second quarter, driven by continued enrolment growth, disciplined execution, and the ongoing expansion of our premium portfolio.

Importantly, the reported performance reflects the six-month period ended 28 February 2026, prior to the recent escalation in regional developments. Since then, our priority has been to ensure the safety and wellbeing of our students, staff, and wider school community, while maintaining full alignment with UAE authorities. I can confirm that Taaleem has remained fully operational across its portfolio to date.

While the broader geopolitical environment remains fluid, we continue to monitor developments closely, maintaining a structured and measured approach in coordination with relevant authorities. At this stage, we have not observed any material disruption to our operations, while potential implications for enrolment visibility and revenue remain subject to ongoing assessment.

The Group's digital readiness and established contingency planning have enabled a seamless transition to online learning where required, ensuring continuity in educational delivery and preserving the integrity of our academic outcomes. This builds on our proven experience in navigating periods of disruption and reinforces our ability to operate effectively under varying conditions.

Against the backdrop of the evolving regional environment, registration activity for the upcoming academic year is progressing in line with expectations, while we remain appropriately vigilant and proactive in monitoring potential impacts. While this reflects the continued confidence of our parent community in the quality and consistency of Taaleem's offering, as well as the defensive characteristics of the education sector, it remains too early to assess the full impact of recent regional developments on enrolment trends. In parallel, construction of Harrow Dubai is progressing in line with plan, with the school on track to open in September 2026, further reinforcing the Group's premium growth trajectory.

Looking ahead, Taaleem remains firmly positioned to deliver on its long-term growth strategy. Our continued focus on premium education, disciplined capacity expansion, and operational excellence underpin sustainable earnings growth and long-term value creation for our stakeholders."



Alan Williamson,
Chief Executive Officer
of Taaleem

Chief Executive Officer's Note

"Taaleem delivered a strong set of results in HI 2025/26, with growth momentum accelerating into the second quarter, underpinned by robust enrolment trends, disciplined capacity expansion, and continued operational execution. Operating revenue increased by 18.1% YoY to AED 766.3M, supported by contributions from the Group's premium and government partnership verticals, while bottom-line growth reflected its share of results from the Kids First Group (KFG) nursery platform.

The premium vertical continues to anchor the Group's growth, driven by recent school launches and capacity expansions, translating into double-digit enrolment growth alongside steady fee progression. At the same time, the Group has maintained healthy profitability levels despite the planned absorption of ramp-up costs associated with new capacity, positioning the business for margin normalisation as utilisation increases.

The reported results reflect the six-month period ended 28 February 2026 and therefore predates the recent escalation in regional developments. Since then, the Group has continued to demonstrate resilience and agility in navigating the current regional environment, maintaining full business continuity across our schools. Supported by well-established digital infrastructure and clear operational protocols, transitions between on-campus and remote learning, where required, have been executed seamlessly, with no compromise to curriculum delivery, student engagement, or academic standards and outcomes.

This continuity is underpinned by structured lesson planning, robust attendance monitoring, and integrated digital learning tools, ensuring that student outcomes remain fully on track. While this supports revenue visibility, the potential financial impact remains subject to ongoing assessment.

Harrow International School Dubai, our newest flagship school, is progressing in line with plan and remains on track for opening in September 2026, with registrations to date touching above business planning expectations, reflecting strong early traction.

Across our operations, there have been no changes to our operating structure, and teacher retention remains stable. We continue to monitor the evolving environment closely; however, it remains early to assess any potential implications for the second half, including cost dynamics.

Overall, Taaleem continues to operate within a disciplined, government-aligned framework, enabling a measured and adaptive response to evolving conditions while maintaining focus on long-term growth. We remain confident in the strength of our platform, the resilience of our model, and our ability to sustain momentum through the remainder of the academic year."

Growth Strategy

Taaleem's growth strategy is centered on selective, scalable expansion across complementary education verticals, balancing near-term delivery with long-term capacity creation. Following an accelerated investment phase in FY 2024/25, driven by acquisitions, campus expansions, and new school developments, the Group has transitioned into a delivery and ramp-up phase, with capital expenditure expected to moderate following the completion of its largest investment cycle.

Growth in the **premium vertical** has been supported by significant capacity additions, including new campuses such as DBS Jumeira and DBS Mira, as well as the acquisition of Lycée Libanais Francophone Privé Meydan (LLFPM), marking entry into the French curriculum. To date, Taaleem has added approximately 6,700 premium seats, with a further c.5,400 seats expected by FY 2027/28, alongside upcoming developments such as a new campus in Ghaf Woods and the launch of Taaleem's first super-premium schools through the Harrow-branded campuses in Dubai and Abu Dhabi.

In parallel, Taaleem has expanded into **early childhood education** through the acquisition of a 95% stake in Kids First Group (KFG), establishing a scalable, asset-light nursery platform across the UAE and Qatar. This enhances the Group's end-to-end education offering by creating a feeder pipeline into its K-12 schools while diversifying revenue streams and improving capital efficiency. The Group's share of KFG results has already contributed positively to profitability, with further upside expected as enrolments mature.

Within the **government partnership vertical**, Taaleem has completed the scheduled handover of four Ajyal schools and assumed operations of one additional school from another operator, which is expected to be handed over alongside the remaining Ajyal schools by the end of the current academic year as planned. The Group continues to strengthen its position in Dubai Schools - PPP and Abu Dhabi Charter Schools, with the Abu Dhabi Charter Schools contract renewed for a further three-year term commencing this academic year. Despite a reduction in capacity, utilisation improved significantly, reflecting a more efficient and higher-quality portfolio aligned with long-term strategic priorities.

Overall, Taaleem is evolving into a scalable, multi-vertical education platform, underpinned by disciplined capital deployment, visible capacity growth, and strong alignment with the UAE's evolving education landscape, providing clear visibility on medium-term growth and value creation.

Operational Performance

Premium Schools

Premium Schools	HI 2024/25	HI 2025/26	Difference	YoY ▲
Number of schools	12	13	1	8.3%
Student enrolment	16,610	18,690	2,080	12.5%
Student capacity	21,574	23,848	2,274	10.5%
Implied utilisation (%)	77.0%	78.4%	-	1.4%
Available seats	4,964	5,158	194	3.9%
Student-Teacher Ratio*	13.1	13.1	0.0	0.2%
Av. Gross Tuition Fees (AED)*	59,267	60,893	1,626	2.7%

* Calculation excludes Dubai Schools-PPP

Taaleem's primary revenue-generating vertical, Premium Schools, delivered a strong performance in HI 2025/26, supported by continued capacity expansion and robust enrolment growth. Premium capacity increased by 10.5% YoY to 23,848 seats, reflecting the launch of Dubai British School (DBS)

Mira and the expansion at DBS Emirates Hills (DBS Islands), adding a combined 2,274 seats to the portfolio.

Enrolment grew by 12.5% YoY to 18,690 students, driving a 1.4% improvement in utilisation to 78.4%. This performance was heavily fuelled by the successful opening of Dubai British School (DBS) Mira. The new campus immediately proved its strategic value by absorbing 701 students and achieving a 37.8% utilisation rate in its first half of operations. This performance was further supported by a continued ramp-up across recently launched and expanded schools, particularly at DBS Jumeira, DBS Emirates Hills, Greenfield International School (GIS) and Raha International School, Khalifa City Campus. Looking ahead, the Group's development pipeline features Harrow School Dubai, Harrow School Abu Dhabi, and a planned premium school in Ghaf Woods. Together, these projects are projected to add over 5,000 seats to total premium capacity over the next two years, further supporting medium-term growth and utilisation expansion.

Average gross tuition fees within the premium vertical increased 2.7% YoY to AED 60,893 in HI 2025/26, reflecting KHDA and ADEK approved fee uplifts across the mature portfolio, together with the natural progression of cohorts into higher grade fee bands. This was partially offset by enrolment mix effects following the launch of DBS Mira and the ramp-up of recently added capacity, where lower-grade cohorts are onboarded at entry-level fee points.

The student-to-teacher ratio remained stable at 13.1x, in line with HI 2024/25, reflecting disciplined capacity planning and alignment of staffing with enrolment growth.

The British curriculum portfolio continued to be the primary driver of growth, supported by capacity additions and strong enrolment momentum across both new and established campuses. Overall utilisation remained healthy, with gains in mature schools partially offsetting the expected ramp-up profile of newly opened campuses, reinforcing the Group's embedded operating leverage as utilisation increases.

IB curriculum schools maintained positive momentum across both Dubai and Abu Dhabi, with utilisation strengthening across the portfolio, supported by continued enrolment growth and targeted capacity expansion.

Taaleem's French curriculum school, Lycée Libanais Francophone Privé Meydan (LLFPM), continued its post-acquisition ramp-up, while the American curriculum portfolio remained stable, reflecting a balanced and diversified academic offering across the Group.

Government Partnerships

Government Partnerships	HI 2024/25	HI 2025/26	Difference	YoY ▲
Number of schools	26	23	(3)	-11.5%
Student enrolment	24,507	23,581	(926)	-3.8%
Student capacity	33,718	30,869	(2849)	-8.4%
Implied utilisation (%)	72.7%	76.4%	-	3.7%
Available seats	9,211	7,288	(1,923)	-20.9%

Taaleem's government partnerships vertical comprises 23 schools operated under long-term agreements with key public sector entities: the Department of Education and Knowledge (Abu Dhabi Charter Schools), the Knowledge Fund Establishment (Dubai Schools-PPP), and the Ministry of Education ("Ajyal" Schools). These schools are primarily managed on a management fee-model, with all operating costs covered by the relevant authorities, except for Dubai Schools-PPP, which follows a tuition-based revenue model. The vertical continues to reflect Taaleem's role as a trusted delivery partner, supporting national education priorities.

During the period, Taaleem advanced the planned transition of its “Ajyal” Schools portfolio in line with the agreed framework with the Ministry of Education. This included the scheduled handover of four “Ajyal” schools and the temporary assumption of one additional school from another operator, which is expected to be handed over alongside the remaining schools by the end of the current academic year as planned. As a result, the Ajyal portfolio has been streamlined, supporting a more focused and efficient operating footprint.

Total enrolment across government partnership vertical stood at 23,581 students in HI 2025/26, down 3.8% YoY, primarily reflecting the planned transfer of “Ajyal” schools rather than any change in underlying demand. Within the retained segment, Dubai Schools – PPP delivered strong enrolment growth, rising 35.3% YoY to 4,513 students. Abu Dhabi Charter Schools remained highly robust with 15,921 students and utilisation rate of 92.2%. As a result of this strategic portfolio optimisation, available empty seats plummeted by 20.9%, driving a 3.7% YoY improvement in blended segment utilisation to 76.4%.

Early Childhood Education

Taaleem’s footprint in the early childhood education space continues to serve as a vital growth engine and a cornerstone of our long-term ecosystem strategy. Operating under the Kids First Group (KFG) umbrella, this segment provides a capital efficient, highly scalable revenue stream that extends the Group’s reach well beyond traditional K-12 schooling. By leveraging an asset-light, fully leased operational framework, the nursery network delivers immediate cash generation without the heavy capital expenditure typically associated with new school developments. This structure firmly anchors Taaleem’s presence in a high demand sector while protecting the Group’s broader balance sheet flexibility.

Kids First Group (KFG)	HI 2024/25 Pre-Acquisition	HI 2025/26 Post-Acquisition	Difference	YoY ▲
Number of nurseries	-	36	-	n/a
Student enrolment	-	4,833	-	n/a
Student capacity	-	6,397	-	n/a
Implied utilisation (%)	-	75.6%	-	n/a
Available seats	-	1,564	-	n/a

Over HI 2025/26, the KFG network expanded its network to reach 36 nurseries across the UAE and Qatar. This represents a strategic addition of two new locations since the time of acquisition in Q4 2024/25 AY. This brought total capacity to 6,397 seats in HI 2025/26. The portfolio catered to 4,833 children during the first half of the year, representing a utilisation rate of 75.6%.

The underlying core enrolment base remains highly resilient, and as these newly launched nurseries continue to integrate into their local communities, student numbers are projected to scale further. Most importantly, this expanded geographic footprint acts as an invaluable early feeder pipeline for the Group, building brand loyalty and securing long-term enrolment visibility for Taaleem’s premium K-12 network.

Consolidated Performance (Excluding KFG)

Consolidated Performance	HI 2024/25	HI 2025/26	Difference	YoY ▲
Number of schools	38	36	(2)	-5.3%
Student enrolment	41,117	42,271	1,154	2.8%
Student capacity	55,292	54,717	(575)	-1.0%
Implied utilisation (%)	74.4%	77.3%	-	2.9%
Available seats	14,175	12,446	(1,729)	-12.2%

At the close of HI 2025/26, Taaleem Holdings' K-12 network encompassed 36 schools. The transition from 38 schools in the prior-year period reflects the scheduled handover of government partnership schools under the agreed transition framework, alongside the continued expansion of the premium vertical, including the launch of Dubai British School (DBS) Mira.

Total enrolment across the premium schools and government partnership verticals grew by 2.8% YoY to reach 42,271 students, demonstrating continued demand strength across the portfolio. While total capacity declined by 1.0% YoY due to the handover of government partnership schools, this was partially offset by capacity additions within the premium vertical, including new school openings and expansions.

As a result, blended utilisation improved by 2.9% YoY to 77.3%, with available seats declining by 12.2%. This performance highlights Taaleem's ability to grow enrolment while enhancing utilisation across its network, supported by the ramp-up of newly launched premium schools and continued capacity expansion within the premium vertical. Overall, the Group's operating profile reflects a more streamlined and efficient network, positioning Taaleem to support continued enrolment growth as newly added capacity matures over time.

Financial Performance

Revenues (Excluding KFG)

Operating Revenues (AED M)	HI 2024/25	HI 2025/26	Difference	YoY ▲
Student enrolment	41,117	42,271	1,154	2.8%
Operating revenue	648.8	766.3	117.6	18.1%
Premium schools	566.8	660.6	93.8	16.6%
<i>% of Operating Revenues</i>	<i>87.4%</i>	<i>86.2%</i>	<i>n/a</i>	<i>-1.2%</i>
Government partnerships	82.0	105.7	23.7	29.0%
<i>% of Operating Revenues</i>	<i>12.6%</i>	<i>13.8%</i>	<i>n/a</i>	<i>1.2%</i>
Non-operating revenue	20.6	4.9	(15.7)	-76.3%
Total revenues	669.4	771.2	101.9	15.2%

Taaleem's primary revenue driver, the Premium Schools vertical, generated AED 660.6M in HI 2025/26, representing 16.6% YoY growth and contributing 86.2% of total operating revenues. This performance was driven by a 12.5% surge in premium enrolments, to 18,690 students, supported by continued momentum across established schools, the successful launch of DBS Mira, and capacity expansion at DBS Emirates Hills (DBS Islands). Revenue growth was further supported by a 2.7% blended increase in average gross tuition fees, driven by KHDA and ADEK mandated uplifts and the organic progression of students into higher-fee grade bands. This performance validates the Group's strategy of capturing untapped demand in high-growth Dubai catchments while maintaining competitive pricing that allows for continued fee expansion.

The Government Partnerships vertical delivered AED 105.7M in revenue, increasing 29.0% YoY. This growth was primarily driven by the continued scale-up of Dubai Schools – PPP, which operates under a tuition-based model with higher revenue per student compared to the broader government partnership portfolio. Enrolment within Dubai Schools – PPP increased by 35.3% YoY to 4,513 students, supporting overall revenue expansion within the vertical.

Total Group revenue reached AED 771.2M, reflecting a 15.2% YoY increase. This growth was achieved despite a 1.0% reduction in total capacity following the planned handover of Ajyal schools, highlighting the Group's ability to drive revenue growth through enrolment expansion, pricing progression, and portfolio mix. Non-operating income declined to AED 4.9M, reflecting the absence of one-off acquisition-related gains recorded in the prior year, and therefore represents a normalisation of non-operating items. In accordance with IAS 28, these consolidated figures exclude the Kids First Group (KFG) vertical, which is accounted for as an equity investment and generated AED 134.9M in standalone revenues during the period.

Operating and G&A Expenses (Excluding KFG)

Operating Expenses (AED M)	HI 2024/25	HI 2025/26	Difference	YoY ▲
Operating costs	336.1	398.1	62.0	18.5%
<i>% of operating revenues</i>	<i>51.8%</i>	<i>52.0%</i>	<i>-</i>	<i>0.1%</i>
General & admin expenses	82.0	93.1	11.1	13.5%
<i>% of operating revenues</i>	<i>12.6%</i>	<i>12.1%</i>	<i>-</i>	<i>-0.5%</i>
Total expenses	418.1	491.2	73.1	17.5%
<i>% of operating revenues</i>	<i>64.5%</i>	<i>64.1%</i>	<i>-</i>	<i>-0.4%</i>

Total expenses for the period reached AED 491.2M, representing 64.1% of operating revenues, a 0.4% improvement year-on-year. Operating costs rose 18.5% YoY to AED 398.1M, a trajectory closely aligned with the 18.1% growth in operating revenue. This increase was primarily driven by a 17.7% YoY rise in staff costs as the Group recruited top-tier teaching talent to support the 10.5% YoY expansion in premium capacity, specifically for the launch of DBS Mira and the expansion of DBS Emirates Hills (DBS Islands). Staff costs represent a 90.9% of total operating costs, reflecting the Group's continued investment in teaching quality and operational delivery as new capacity ramps up.

General and Administrative (G&A) expenses increased 13.5% YoY to AED 93.1M, driven by higher utilities, professional fees associated with business expansion, and the scaling of corporate support functions required for the larger operational footprint. Despite this, G&A as a percentage of operating revenue improved to 12.1%, highlighting early benefits of operating leverage as the Group scales. The stability of the total expense ratio at 64.1% underscores a disciplined approach to cost management, ensuring that central overheads remain optimised as the Group absorbs new revenue-generating capacity.

Consistent with IAS 28, these figures exclude Kids First Group (KFG), which is managed as an equity-accounted joint venture.

EBITDA (Excluding KFG)

EBITDA (AED M)	HI 2024/25	HI 2025/26	Difference	YoY ▲
EBITDA	251.2	280.0	28.8	11.5%
<i>EBITDA margin</i>	<i>38.7%</i>	<i>36.5%</i>	<i>n/a</i>	<i>-2.2%</i>
EBITDA per student (AED)	6,110.5	6,624.5	513.9	8.4%
Premium schools	242.9	267.9	25.0	10.3%
<i>EBITDA margin</i>	<i>42.9%</i>	<i>40.6%</i>	<i>n/a</i>	<i>-2.3%</i>
EBITDA per student (AED)	14,623.2	14,333.6	(289.6)	-2.0%
Government partnerships	8.4	12.1	3.8	45.1%
<i>EBITDA margin</i>	<i>10.2%</i>	<i>11.5%</i>	<i>n/a</i>	<i>1.3%</i>
EBITDA per student (AED)	341.0	514.3	173.3	50.8%

Taaleem Holdings reported a consolidated EBITDA of AED 280.0M for HI 2025/26, representing an 11.5% YoY increase from AED 251.2M in the prior-year period. This growth was underpinned by a robust 18.1% increase in operating revenues and strong enrolment momentum across the premium portfolio. The blended EBITDA margin moderated by 2.2% to 36.5%, reflecting the planned absorption of start-up and ramp-up costs associated with the Group's accelerated capacity expansion, most notably the launch of DBS Mira and the DBS Emirates Hills expansion (DBS Islands). This margin profile is consistent with the "J-Curve" investment dynamics inherent in Taaleem's growth blueprint, where costs are front-loaded ahead of full enrolment maturity.

Within the premium schools vertical, EBITDA grew by 10.3% YoY to AED 267.9M. The segment's EBITDA margin moderated to 40.6%, primarily due to the timing of investments in new school openings and pre-operating staffing requirements for campuses currently under development. The Government Partnerships vertical delivered a significant 45.1% YoY increase in EBITDA, reaching AED 12.1M. This growth reflects improved revenue generation within the Dubai Schools – PPP model, which operates on a tuition-based revenue model with higher revenue per student, alongside continued operational efficiency across the broader portfolio. Segment margins increased to 11.5%.

At the Group level, blended EBITDA per student increased by 8.4% YoY to AED 6,624.5, highlighting improved operating efficiency across the established network as newly added capacity continues to be integrated.

These results exclude the Kids First Group (KFG), which is accounted for as an equity investment. KFG generated standalone EBITDA of AED 39.8M during the period.

Net Profit (Including KFG)

Net profit (AED M)	HI 2024/25	HI 2025/26	Difference	YoY ▲
Net profit (before tax)	188.7	194.1	5.4	2.9%
<i>NPM (Before tax) %</i>	<i>29.1%</i>	<i>25.3%</i>	<i>n/a</i>	<i>-3.8%</i>
Current Tax	16.6	17.0	0.4	n/a
Deferred Tax	(0.5)	(0.4)	0.1	n/a
Net profit (after tax)	172.6	177.6	5.0	2.9%
<i>NPM (after tax) %</i>	<i>26.6%</i>	<i>23.2%</i>	<i>n/a</i>	<i>-3.4%</i>

Taaleem Holdings recorded a consolidated net profit after tax of AED 177.6M for HI 2025/26, representing a 2.9% YoY increase compared to the prior-year period. This bottom-line result was achieved during a phase of significant capital deployment, as the Group successfully brought online a substantial volume of new premium capacity across the UAE. The Group-wide net profit margin (after tax) stood at 23.2%, compared to 26.6% in HI 2024/25. The moderation in margin primarily reflects higher finance costs associated with the funding of ongoing expansion, alongside the absorption of start-up and ramp-up costs related to newly launched and expanded schools.

These costs are incurred ahead of full utilisation, with profitability expected to benefit as enrolment levels mature and capacity is progressively absorbed.

Despite these factors, profitability remained resilient, supported by underlying revenue growth and disciplined cost management. The results were further bolstered by an AED 9.5M positive contribution from the Kids First Group (KFG), which is accounted for as an equity investment. Total tax expenses for the period remained stable, with a current tax provision of AED 17.0M and a minor deferred tax credit of AED 0.4M, indicating a consistent tax environment aligned with management's expectations. The

current earnings profile confirms that Taaleem is poised for long-term value creation, as the Group continues to prioritize the deployment of high-yield assets that are structurally positioned for significant earnings accretion as they reach operational steady-state.

KFG Standalone P&L (AED M) – HI 2025/26	KFG 100%	KFG 95%
Enrolment #	4,833	4,833
Operating Revenue	134.9	128.2
Non-operating Revenue	-	-
Total Revenue	134.9	128.1
Staff Costs	(67.9)	(64.5)
Other Expenses	(27.2)	(25.8)
EBITDA	39.8	37.8
Finance Cost	(0.02)	(0.02)
Depreciation & Amortisation	(8.1)	(7.7)
IFRS-16	(16.7)	(15.9)
Net Profit before Tax	15.0	14.3
Current Tax*	(1.1)	(1.1)
Net Profit (after tax)	13.9	13.2

Kids First Group (KFG) is accounted for as an equity-accounted joint venture, with Taaleem recognizing its proportionate share of earnings after accounting for purchase-price-allocation (PPA) adjustments. On a standalone basis, KFG generated AED 134.9M in operating revenue during HI 2025/26, underpinned by an enrolment base of 4,833 students. With a total physical capacity of 6,397 seats, the platform currently operates at a healthy utilisation rate of 75.6%, leaving clear runway for further organic growth within the existing 36-nursery footprint.

The vertical delivered a robust EBITDA of AED 39.8M, yielding a high-margin profile of 29.5%. This performance is structurally enhanced by KFG's asset-light operational framework, which utilises long-term leases rather than owned real estate. Unlike the K-12 segment, KFG's leasing model minimizes the impact of depreciation on the bottom line. This lack of heavy depreciation drag allows for a more efficient conversion of operating profit into net income and faster capital recycling across the portfolio.

After accounting for Taaleem's 95% ownership stake, the standalone net profit after tax reached AED 13.2M. After accounting for PPA adjustments and associated finance costs, KFG contributed AED 9.5M to the Group's bottom line in HI 2025/26. Overall, KFG provides a complementary earnings stream, characterised by a high-margin profile and capital-efficient operating model, supporting the Group's diversified earnings base.

Balance Sheet Highlights

Summary Balance Sheet (AED M)	FY 2024/25	HI 2025/26	Difference	YTD ▲
Total assets	4,213.9	4,219.2	5.3	0.1%
Property, equipment, and investment assets	2,053.4	2,203.4	150.0	7.3%
Investment in a Joint Ventures	914.3	923.8	9.5	1.0%
Goodwill & other intangible assets	314.5	311.0	(3.6)	-1.1%
Right of use assets on lease (IFRS 16)	252.7	249.6	(3.2)	-1.3%
Cash, cash equivalents & Wakala Deposits	531.4	375.6	(155.8)	-29.3%

Fees, capital advances & other receivables	147.5	155.8	8.3	6.0%
Total liabilities	2,435.3	2,413.5	(21.8)	-0.9%
Lease liabilities	299.5	304.1	4.6	1.5%
Provisions and other payables	808.7	671.5	(137.1)	-17.0%
Bank borrowings	1,327.2	1,437.9	110.7	8.3%
Shareholders' equity	1,778.5	1,805.7	27.1	1.5%
Total liabilities & shareholders' equity	4,213.9	4,219.2	5.3	0.1%

Taaleem's total assets remained broadly stable at AED 4,219.2M as of 28 February 2026, reflecting a marginal increase of 0.1% YTD. This follows the significant expansion undertaken in FY 2024/25 and indicates a phase of continued capital deployment alongside balance sheet consolidation.

Property, equipment, and investment assets, increased by 7.3% YTD to AED 2,203.4M, reflecting ongoing capital expenditure on new school developments and capacity expansions.

Investment in joint ventures increased modestly by 1.0% YTD to AED 923.8M, primarily reflecting the Group's share of earnings from Kids First Group (KFG). Given KFG's asset-light, lease-based operating model, continues to support earnings growth without materially increasing the Group's fixed asset base.

Goodwill and other intangible assets declined by 1.1% YTD to AED 311.0M, in line with the amortisation of acquisition-related intangibles recognised in prior periods. Right-of-use assets decreased by 1.3% YTD to AED 249.6M, reflecting scheduled depreciation under IFRS 16.

Cash, cash equivalents, and Wakala deposits decreased by 29.3% YTD to AED 375.6M, primarily reflecting capital expenditure and debt servicing requirements during the period. Meanwhile, fees, capital advances, and other receivables increased by 6.0% YTD to AED 155.8M, reflecting normal operating activity and billing cycles.

On the liabilities side, total liabilities declined slightly by 0.9% YTD to AED 2,413.5M. This was mainly driven by a significant reduction in provisions and other payables, reflecting settlement of obligations and effective working capital management.

Bank borrowings increased by 8.3% YTD to AED 1,437.9M, in line with funding drawdowns to support the Group's ongoing expansion pipeline. Lease liabilities remained broadly stable, increasing marginally by 1.5% YTD.

Shareholders' equity rose by 1.5% YTD to AED 1,805.7M, supported by profitability during the period. Overall, Taaleem maintains a well-capitalised and resilient balance sheet, with continued investment into growth assets balanced by a prudent funding strategy, positioning the Group to sustain its expansion trajectory while preserving financial flexibility.

Debt & Net Debt

Debt & Net Debt (AED M)	FY 2024/25	HI 2025/26	Difference	YTD ▲
Total debt	1,327.2	1,437.9	110.7	8.3%
Deposits (Wakala)	134.8	46.5	(88.2)	-65.5%
Cash & cash equivalents	396.7	329.0	(67.6)	-17.0%
Total deposits, cash & cash equivalents	531.4	375.6	(155.8)	-29.3%

Restricted cash	66.2	92.1	26.0	39.3%
Net debt	861.9	1,154.5	292.6	33.9%

Total debt increased by 8.3% YTD to AED 1,437.9M as of 28 February 2026, reflecting continued drawdowns to support the Group's ongoing expansion pipeline, including new school developments and capacity additions.

Liquidity levels moderated during the period, with cash and cash equivalents decreasing by 17.0% YTD to AED 329.0M, alongside a significant reduction in Wakala deposits to AED 46.5M (-65.5% YTD). This reflects the strategic utilisation of available liquidity toward capital expenditure and financing requirements. As a result, total deposits, cash, and cash equivalents decreased by AED 155.8M (-29.3% YTD) to AED 375.6M. Restricted cash increased by 39.3% YTD to AED 92.1M, primarily reflecting bank balances that are restricted in nature and are held to support the operations of government PPP contracts.

Accordingly, net debt rose by 33.9% YTD to AED 1,154.5M, driven by the combined effect of higher borrowings and the deployment of cash reserves during the period. Overall, the Group's leverage profile reflects planned funding activity to support growth initiatives, with a continued focus on maintaining a balanced capital structure and sufficient liquidity to meet operational and investment needs.

CAPEX

CAPEX (AED M)	HI 2024/25	HI 2025/26	Difference	YoY
Additions during the Period	514.9	198.0	(316.9)	-61.5%
<i>% of operating revenues</i>	<i>79.4%</i>	<i>25.8%</i>	<i>n/a</i>	<i>-54%</i>
Expansionary CAPEX	71.5	192.4	120.9	169.1%
Acquisition CAPEX	436.3	0.0	(436.3)	-100.0%
Maintenance CAPEX	7.1	5.6	(1.5)	-22%

The Group recorded CAPEX of AED 198.0M in HI 2025/26, representing 25.8% of revenues, compared to AED 514.9M in the same period last year, which included the acquisitions of Lycée Libanais Francophone Privé Meydan (LLFPM) and land and buildings from Amity Education to support the expansion of DBS Emirates Hills (DBS Islands). CAPEX during the current period primarily reflects investments in the Group's organic expansion pipeline.

The year-on-year increase primarily reflects the timing of capital deployment, with the prior period characterised by acquisition-led investment, while the current period is focused on organic development and capacity expansion. Capital expenditure during the period was predominantly expansionary (AED 192.4M), supporting the continued development of new schools and capacity additions across the premium vertical. Acquisition CAPEX was nil, compared to the prior period which included significant inorganic investments, while maintenance CAPEX remained limited at AED 5.6M.

Overall, the current CAPEX profile underscores a return to organic, development-led growth, following the acquisition-heavy investment cycle in the prior year. As major projects progress and begin to operationalise, capital intensity is expected to normalise, supported by improving utilisation and cash flow generation.

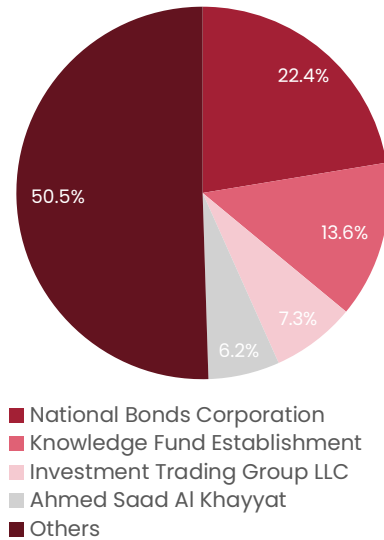
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About Taaleem Holdings

Taaleem (**DFM: TAALEEM**) is one of the largest K-12 premium education providers in the UAE with a portfolio consisting of 36 schools, comprising 13 owned and operated premium schools, and 23 government partnership schools and chartered nurseries, operated under government contracts. The Group boasts a student body of 42,271 students and world-class faculty from diverse backgrounds. In addition, Taaleem has expanded into early childhood education through a strategic 95% interest in Kids First Group (KFG), a leading regional nursery operator with 36 nurseries across the UAE and Qatar, further diversifying its education platform beyond K-12.

Shareholders Structure (>5% ownership)

SHAREHOLDERS	STAKE%
National Bonds Corporation	22.4%
Knowledge Fund Establishment	13.6%
Investment Trading Group LLC	7.3%
Ahmed Saad Al Khayyat	6.2%
Others	50.5%



Investor Relations Contact

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